#### GOAL-BASED GOVERNANCE PLAN, MISSION, GOALS AND BUDGET SUMMARY

#### **AGENCY MISSION:**

The Cultural Affairs Department advocates, coordinates and implements appropriate measures to enhance, strengthen and promote the arts and cultural life in the City of Detroit; facilitates development of increased and expanded activity in all areas of arts and culture; and maintains a large Citizens' Advisory Committee appointed by the Mayor.

#### AGENCY GOALS:

- 1. Improve the viability of the cultural arts industry in the City of Detroit.
- 2. Act as a clearinghouse for arts and cultural affairs activities for the City of Detroit and as a resource and information center for cultural organizations, funding sources and the public.
- 3. Increase public participation in and accessibility to the cultural arts for the citizens of Detroit.
- 4. Seek creative ways of making arts education programs available to Detroit's youth and senior citizens and promote arts training for artists of all ages.

2001-02		2	2000-01		2001-02		Increase	
F	Requested		<u>Budget</u>		Budget Recommended		ded (Decrease	
\$	769,874	City Appropriations	\$	529,508	\$	675,686	\$	146,178
	460,735	<b>Grant Appropriations</b>		445,500		391,135		(54,365)
\$	1,230,609	Total Appropriations	\$	975,008	\$	1,066,821	\$	91,813
\$	20,000	City Revenues	\$	18,600	\$	20,000	\$	1,400
	472,735	Grant Revenues		345,500		391,135		45,635
\$	492,735	Total Revenues	\$	364,100	\$	411,135	\$	47,035
\$	740,581	NET TAX COST:	\$	610,908	\$	655,686	\$	44,778

#### **AGENCY EMPLOYEE STATISTICS:**

2001-02		2000-01	4-1-01	2001-02	Increase
Requested		<u>Budget</u>	<u>Actual</u>	Recommended	(Decrease)
<u>6</u>	City Positions	<u>5</u>	<u>5</u>	<u>5</u>	<u>0</u>
6	<b>Total Positions</b>	5	5	5	0

#### **ACTIVITIES IN THIS AGENCY:**

	2000-01	2001-02	l1	ncrease
	Budget	Recommended	<u>(D</u>	ecrease)
Cultural Affairs	\$975,008	\$1,066,821	\$	91,813

#### GBG CULTURAL AFFAIRS ACTIVITY INFORMATION

#### ACTIVITY DESCRIPTION: CULTURAL AFFAIRS

The Cultural Affairs Department advocates, coordinates and implements appropriate measures to accomplish the mission of enhancing, strengthening and promoting the arts and cultural life in the City of Detroit. Cultural Affairs facilitates development of increased and expanded activity in all areas of arts and culture, including both the profit and non-profit sectors.

#### GOALS AND OBJECTIVES

- 1. Improve the viability of the cultural arts industry in the City of Detroit.
  - Promote Detroit's artistic and cultural institutions and programs as a matter of public policy.
  - Promote and market Detroit's cultural assets to advance Detroit as a tourist destination.
  - Increase Detroit's role as a major film center.
  - Promote Detroit's architectural heritage as a resource and an asset.
  - Increase funding for cultural organizations and programs by identifying and securing grants from non-traditional and non-city sources.
  - Provide technical assistance to non-profit arts and cultural agencies and artists.
- 2. Act as a clearinghouse for arts and cultural activities for the City of Detroit and as a resource and information center for cultural organizations, funding sources and the public.
  - Create and manage a database of information on artists and cultural entities.
  - Publish, in print or electronically, a cultural events calendar.
  - Act as a catalyst in bringing together individuals from the arts and cultural, corporate, and foundation communities who support the purpose of advancing objectives that benefit artists and cultural organizations.
- 3. Increase public participation in and accessibility to the cultural arts for residents of Detroit.
  - Facilitate the creation of a weekly prime time television program that focuses exclusively on arts and cultural events happening in metropolitan Detroit.
  - Act as a catalyst for better and consistent media coverage of cultural events.
  - Create and have published a location map of arts and cultural institutions.
  - Identify and implement ways of making arts and cultural institutions and programs accessible to all city residents.
- 4. Seek creative ways of making arts education programs available to Detroit's youth and senior citizens, and promote arts training for artists of all ages.
  - Seek ways to make parents and educators aware of the value and importance of the arts in a child's education.
  - Support and promote arts education programs initiated and/or sponsored by civic, corporate, community and arts organizations.
  - Collaborate with other city departments to maximize the capability of each department to provide the best arts and cultural programming possible for Detroit's youth and senior citizens.
  - Foster the growth of pre-professional and professional training in the disciplines of theater, dance, vocal and instrumental music.

#### MAJOR INITIATIVES:

The Cultural Affairs Department published in May 1998 the *Detroit Cultural Plan* that provides the basis for all current and future programs of the department. The department's goals and objectives drive the plan. The strategies and recommended actions were created to assist the department in implementing the objectives. The department's major initiatives for 2001/02 are derived from the *Detroit Cultural Plan*.

We will continue *The Culture Connection* program that was launched in June 1998 that transports senior citizens, youth ages 5-18 and public housing residents to cultural institutions where they have opportunities to participate in hands-on workshops, hear concerts, and see special exhibits. It is our intention to maintain ridership at 15,000 annually or increase it to 16,000. The fund development officer will assume the role of raising corporate and foundation funds to operate this program through fiscal year 2001/02.

#### MAJOR INITIATIVES: (Cont.)

With assistance from AAA of Michigan, the Convention and Visitors Bureau and other agencies, we will distribute 25,000 updated third edition *Detroit Cultural Maps* to the public in 2002. The purpose of the map is to give residents and visitors to the city a graphic and visual guide to Detroit's museums, theaters, dance studios, jazz and blues clubs, science center, zoos, public libraries and bookstores, recreation centers, university and college campuses, and city parks.

As a means of getting people into Detroit galleries to support local entrepreneurs (gallery owners) and artists, the Cultural Affairs Department sponsors a *Winter Gallery Crawl*. Print and broadcast media partners and a corporate sponsor help to market and underwrite the event.

The *CityArts* and *Mini Grant Programs* are strategically important for the department's core services in **neighborhood stabilization**. In 2001/02 the department hopes to have between \$150,000 and \$200,000 in the CityArts program to distribute to small and midsize arts and cultural organizations that do significant programming in city neighborhoods.

Annually the department submits a \$100,000 grant proposal to the Michigan Council for Arts and Cultural Affairs in the *Cities, Townships and Villages Program* for a capital project in Detroit. In October 2000 the department was awarded \$78,000 for the *Furniture Factory*, a renovated two-story factory that is now an active performance venue on Third Street. In 2001/02 we hope to be awarded a similar grant to award to another Detroit-based capital improvement cultural project. These projects are very important in our **neighborhood stabilization** efforts. The department will continue the opera/theater apprenticeship program in 2001/02. The *Detroit/Palermo Educational and Cultural Exchange Program* is important to Detroit because it acknowledges and rewards young opera students with the opportunity to travel to another country where they can pursue their careers with master vocalists and instrumentalists. The Detroit end of this program is a partnership between the City of Detroit, Marygrove College and Michigan Opera Theatre. All funds related to this program are raised from the corporate community, with the exception of a \$10,000 personal service contract from the General Fund.

With assistance from the ITS department, the Cultural Affairs Department has created a *database* of artists and cultural organizations on the department's *web site*. Additionally, the web site is being linked to the web sites of artists and cultural organizations that have their own sites. This gives viewers who log onto the Cultural Affairs Department web site the opportunity to see artists' work via the Internet and become knowledgeable about the city's arts and cultural institutions and programs.

#### PLANNING FOR THE FUTURE:

In the **Neighborhood Stabilization** core service area, we will implement a plan to create a Detroit Center for the Arts (performing, visual, literary) where:

- Local artists would have live/work spaces.
- Non-profit cultural organizations that provide services to neighborhoods would have their offices, rehearsal and performance spaces at reasonable lease rates.
- The Cultural Affairs Department would manage a street level exhibition and sales gallery of local artists' work and sponsor noon-time concerts.

Such an arts center might be located in a neighborhood, at the perimeter of or very near a neighborhood.

#### GBG CULTURAL AFFAIRS MEASURES AND TARGETS

Goals:	1998-99	1999-00	2000-01	2001-02
Measures	Actual	Actual	Projection	Target
Improve the viability of the cultural arts industry in the City of Detroit:				
Amount of new non-City funding secured	\$258,810	\$469,683*	\$265,000	\$280,000
Number of artists and cultural organizations served with technical assistance	500	715	800	850
Number of people attending annual gallery crawl	40	1200	650	1500
Increase City Arts Grant Program support to local arts and cultural groups	\$100,000	\$150,000	\$150,000	\$80,000
MiniGrant Program support to Wayne County organizations	\$49,000	\$74,800	\$149,600	\$149,600
Respond to film industry related inquiries	29	102	150	175
Act as a clearinghouse for cultural affairs activities and as a resource center for				
cultural organizations, funding sources and the public:				
Create a database of Detroit area artists /arts and cultural organizations (# of entries)	1,260	1640	2080	2330
Link CAD web site to artists and organizations web sites	0	10	30	40
Increase public participation in and accessibility to the cultural arts for the				
citizens of Detroit:				
Number of media interviews given regarding the arts	20	48	67	75
Number of cultural institution location maps printed for distribution	0	25,000	25,000	25,000
Number of citizens transported in the Culture Connection Program	16,250	15,000	15,500	16,000
Seek creative ways of making arts education programs available to Detroit's youth				
and senior citizens and promote arts training for artists of all ages:				
No. of CityArts Grant proposals received & \$s given to projects for youth & seniors	\$40,500 to 18 org	\$60,000 - 14 orgs	\$60,000 - 27 orgs	\$50,000 - 27 orgs
No. of young people who participated in pre-professional/professional dance, music,				
theater training.		5	6	6
Activity Costs	\$719,947	\$780,155	\$975,008	\$1,066,821+

<sup>\*</sup>Note: \$285,000 of this amount was raised to pay for the design, fabrication and installation of the "Millennium Bell" public sculpture, all through the Detroit Economic Growth Association, a 501(c)(3) nonprofit organization.

+Figure does not include a cost for the MiniGrant Program, which cannot be projected at this time.

## CITY OF DETROIT CULTURAL AFFAIRS

### Financial Detail by Appropriation and Organization

Cultural Affairs Administration		2000-01 Redbook		2001-02 Dept Final Request		2001-02 Mayor's Budget Rec	
<b>Cultural Affairs Administration</b>	FTE	AMOUNT	FTE	AMOUNT	FTE	AMOUNT	
APPROPRIATION ORGANIZATION							
00934 - Cultural Affairs Administration 170010 - Cultural Affairs Administration	5	\$503,998	6	\$649,874	5	\$575,686	
170030 - Gallery Crawl	0	\$15,510	0	\$20,000	0	\$20,000	
APPROPRIATION TOTAL	5	\$519,508	6	\$669,874	5	\$595,686	
05806 - City Arts Program 97-98 170040 - City Arts Program	0	\$150,000	0	\$150,000	0	\$80,000	
APPROPRIATION TOTAL	0	\$150,000	0	\$150,000	0	\$80,000	
06394 - Grant Contributions - Cash 170020 - Cultural Affairs Grants	0	\$100,000	0	\$100,000	0	\$80,000	
APPROPRIATION TOTAL	0	\$100,000	0	\$100,000	0	\$80,000	
06581 - Cultural Access Program 170100 - Culture Connection	0	\$88,300	0	\$87,235	0	\$87,235	
APPROPRIATION TOTAL	0	\$88,300	0	\$87,235	0	\$87,235	
07237 - Opera/Theater Apprenticeship 170190 - Opera Theater Apprenticeship Progra	0	\$10,000	0	\$10,000	0	\$10,000	
APPROPRIATION TOTAL	0	\$10,000	0	\$10,000	0	\$10,000	
10092 - Mini Grant 170200 - Mini Grant	0	\$74,800	0	\$149,600	0	\$149,600	
APPROPRIATION TOTAL	0	\$74,800	0	\$149,600	0	\$149,600	
10093 - Mini Grant Adminstration 170300 - Mini Grant Administration	0	\$22,400	0	\$29,900	0	\$29,900	
APPROPRIATION TOTAL	0	\$22,400	0	\$29,900	0	\$29,900	
10094 - Technical Assistance 170400 - Technical Assistance	0	\$10,000	0	\$34,000	0	\$34,400	
APPROPRIATION TOTAL	0	\$10,000	0	\$34,000	0	\$34,400	
ACTIVITY TOTAL	5	\$975,008	<del></del> 6	\$1,230,609	5	\$1,066,821	

# CITY OF DETROIT Budget Development for FY 2001 - 2002 Appropriations - Summary Objects

	2000-01 Redbook	2001-02 Dept Final	2001-02 Mayor's	
	Neubook	Request	Budget Rec	
AC0517 - Cultural Affairs				
A17000 - Cultural Affairs Department				
SALWAGESL - Salary & Wages	280,435	331,773	291,924	
EMPBENESL - Employee Benefi	134,080	159,877	145,689	
PROFSVCSL - Professional/Con	16,000	76,000	66,000	
OPERSUPSL - Operating Suppli	9,520	10,500	10,500	
OPERSVCSL - Operating Servic	426,073	533,859	460,907	
CAPEQUPSL - Capital Equipmer	0	4,000	0	
OTHEXPSSL - Other Expenses	108,900	114,600	91,800	
A17000 - Cultural Affairs Department	975,008	1,230,609	1,066,821	
AC0517 - Cultural Affairs	975,008	1,230,609	1,066,821	
Grand Total	975,008	1,230,609	1,066,821	

# CITY OF DETROIT Budget Development for FY 2001 - 2002 Appropriation Summary - Revenues

1999-00 Actuals	2000-01 Redbook	2001-02 Dept Final Request	2001-02 Mayor's Budget Rec	Variance
21,655	7,500	10,000	10,000	2,500
0				(1,100)
21,655	18,600	20,000	20,000	1,400
18,600	0	0	0	0
18,600	0	0	0	0
52.330	0	0	0	0
52,330	0	0	0	0
•				
0	100 000	100 000	0	(100,000)
_	•	,		(100,000)
•			•	30,000
				(70,000)
,	,	,	22,222	(10,000)
2 200	0	0	0	0
				0
0,200	U	O	Ū	U
0	70.000	04.005	0	(70,000)
_		•	_	(70,300)
•				72,235 (3,000)
-		•	•	(1,065)
31,143	00,300	99,200	07,230	(1,000)
	_	40.000	40.000	40.000
•		•	•	10,000
1,705	0	10,000	10,000	10,000
0	74,800	149,600	0	(74,800)
	0	0		149,600
0	74,800	149,600	149,600	74,800
0	22,400	29,900	0	(22,400)
0	0	0	29,900	29,900
0	22,400	29,900	29,900	7,500
	21,655 0 21,655 18,600 18,600 52,330 52,330 0 50,000 0 50,000 0 50,000 0 51,143 0 51,143 0 51,143 0 0 0 0 0	Actuals         Redbook           21,655         7,500           0         11,100           21,655         18,600           18,600         0           52,330         0           52,330         0           50,000         0           50,000         0           50,000         150,000           3,200         0           3,200         0           51,143         0           0         18,000           51,143         88,300           1,705         0           1,705         0           0         74,800           0         74,800           0         74,800           0         22,400           0         0	Actuals         Redbook         Dept Final Request           21,655         7,500         10,000           0         11,100         10,000           21,655         18,600         20,000           18,600         0         0           52,330         0         0           52,330         0         0           50,000         0         0           50,000         0         0           50,000         50,000         50,000           50,000         150,000         150,000           3,200         0         0           3,200         0         0           0         70,300         84,235           51,143         0         0           0         18,000         15,000           51,143         0         0           0         74,800         10,000           1,705         0         10,000           0         74,800         149,600           0         74,800         149,600           0         22,400         29,900           0         0         0	Actuals         Redbook         Dept Final Request         Mayor's Request           21,655         7,500         10,000         10,000           0         11,100         10,000         10,000           21,655         18,600         20,000         20,000           18,600         0         0         0           18,600         0         0         0           52,330         0         0         0           52,330         0         0         0           50,000         0         0         0           50,000         0         0         0           50,000         50,000         80,000           50,000         150,000         80,000           50,000         150,000         80,000           3,200         0         0         0           3,200         0         0         0           51,143         0         0         72,235           0         18,000         15,000         15,000           51,143         88,300         99,235         87,235           1,705         0         10,000         10,000           1,705         0

# CITY OF DETROIT Budget Development for FY 2001 - 2002 Appropriation Summary - Revenues

		1999-00 Actuals	2000-01 Redbook	2001-02 Dept Final Request	2001-02 Mayor's Budget Rec	Variance
A17000 - Cultural Affairs Department 10094 - Technical Assistance						
	-St	0	0	0	34,400	34,400
10094 - Technical Assistance		0	10,000	34,000	34,400	24,400
A17000 - Cultural Affairs Department		198,633	364,100	492,735	411,135	47,035
Grand Total		198,633	364,100	492,735	411,135	47,035

### CITY OF DETROIT MAYOR'S 2001/2002 RECOMMENDED BUDGET

### **Cultural Affairs Department**

Appropriation	REDBOOK FY	DEPT REQUEST	MAYORS FY
Organization	2000 2001 FTE	FY 2001 2002 FTE	2001 2002 FTE
Classification			
00934 - Cultural Affairs Administration			
170010 - Cultural Affairs Administration			
Director - Cultural Affairs	1	1	1
Admin Asst GD II -Cultural Aff	1	1	1
Manager I - Cultural Affairs	0	1	1
Sr Promotional Activities Asst	1	1	1
Executive Secretary II	1	1	1
Special Events Promo Coord	1	0	0
Senior Clerk	0	1	0
Total Cultural Affairs Administration	5	6	5
<b>Total Cultural Affairs Administration</b>	5	6	5
Agency Total	5	6	5